

Summary of Consolidated Financial Statements

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(1) Consolidated Balance Sheet

(Millions of yen)

	March 31,2006	March 31,2007	March 31,2008	March 31,2009	March 31,2010
Assets					
Current assets					
Cash and deposits	8,076	6,715	8,445	6,915	7,337
Notes and accounts receivable-trade	178	150	128	186	305
Short-term investment securities	-	73	21	-	-
Inventories	1,517	2,037	1,156	-	-
Merchandise and finished goods	-	-	-	187	232
Raw materials and supplies	-	-	-	2,064	1,399
Deferred tax assets	471	431	462	456	474
Other	748	771	747	796	769
Allowance for doubtful accounts	△28	△16	△0	△134	-
Total current assets	10,963	10,162	10,962	10,607	10,519
Non-current assets					
Property, plant and equipment					
Buildings and structures	21,986	24,542	24,430	25,052	26,225
Accumulated depreciation	△10,930	△12,096	△12,813	△13,922	△15,147
Buildings and structures, net	11,056	12,446	11,617	11,129	11,078
Machinery, equipment and vehicles	3,436	3,541	3,532	3,634	3,746
Accumulated depreciation	△1,647	△2,034	△2,287	△2,547	△2,770
Machinery, equipment and vehicles, net	1,789	1,506	1,245	1,086	976
Tools, furniture and fixtures	6,178	6,421	6,255	6,280	5,872
Accumulated depreciation	△4,164	△4,451	△4,681	△4,942	△4,706
Tools, furniture and fixtures, net	2,013	1,969	1,573	1,338	1,166
Land	7,760	7,760	7,728	8,786	8,786
Lease assets	-	-	-	-	100
Accumulated depreciation	-	-	-	-	△9
Construction in progress	1,269	-	1	42	169
Total property, plant and equipment	23,889	23,683	22,166	22,382	22,267
Intangible assets					
Software	258	227	175	170	150
Consolidation adjustment accounts	813	-	-	-	-
Goodwill	304	274	233	47	-
Other	18	20	25	21	24
Total intangible assets	1,394	522	434	239	174
Investments and other assets					
Investment securities	39	17	17	29	207
Lease and guarantee deposits	12,954	12,924	12,586	12,519	12,573
Long-term prepaid expenses	614	594	547	516	503
Deposits for stores in preparation	219	40	40	79	102
Deferred tax assets	602	502	507	585	615
Investments Land	456	456	456	-	-
Investments buildings and others	399	448	590	-	-
Accumulated depreciation	266	287	367	-	-
Investments buildings and other.net	133	160	222	-	-
Real estate for investment	-	-	-	1,123	1,083
Accumulated depreciation	-	-	-	△433	△437
Real estate for investment, net	-	-	-	690	646
Other	262	284	253	268	262
Allowance for doubtful accounts	△35	△31	△25	△24	△21
Total investments and other assets	15,246	14,948	14,606	14,664	14,890
Total non-current assets	40,530	39,154	37,207	37,286	37,332
Total assets	51,494	49,317	48,169	47,894	47,852

Summary of Consolidated Financial Statements

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(1) Consolidated Balance Sheet

(Millions of yen)

	March 31,2006	March 31,2007	March 31,2008	March 31,2009	March 31,2010
Liabilities					
Current liabilities					
Accounts payable-trade	1,261	1,498	1,728	1,333	1,670
Short-term loans payable	-	83	98	114	1,052
Current portion of long-term loans payable	3,142	3,595	3,599	3,709	3,528
Accounts payable-other	2,446	1,828	1,737	1,724	1,812
Lease obligations	-	-	-	-	20
Accrued income taxes	1,132	581	979	856	854
Provision for bonuses	743	748	772	785	810
Provision for directors' bonuses	-	7	29	23	28
Other	747	467	929	461	679
Total current liabilities	9,474	8,811	9,871	9,010	10,458
Non-current liabilities					
Long-term loans payable	11,487	11,489	8,789	9,087	6,934
Provision for directors' retirement benefits	610	601	582	582	582
Lease obligations	-	-	-	-	72
Other	109	156	158	160	179
Total non-current liabilities	12,207	12,247	9,530	9,830	7,768
Total liabilities	21,681	21,059	19,402	18,840	18,227
Net assets					
Shareholders' equity					
Capital stock	6,655	-	-	-	-
Capital surplus	6,963	-	-	-	-
Retained earnings	16,208	-	-	-	-
Net unrealized loss on other securities	△0	-	-	-	-
Exchange conversion adjustment accounts	△5	-	-	-	-
Treasury stock	△9	-	-	-	-
Total shareholders' equity	29,812	-	-	-	-
Total liabilities and shareholders' equity	51,494	-	-	-	-
Shareholders' equity					
Capital stock	-	6,655	6,655	6,655	6,655
Capital surplus	-	6,963	6,963	6,963	6,963
Retained earnings	-	14,660	15,176	15,458	16,028
Treasury stock	-	△10	△10	△11	△12
Total shareholders' equity	-	28,269	28,784	29,066	29,635
Valuation and translation adjustments					
Valuation difference on available-for-sale securities	-	△0	△0	-	△0
Foreign currency translation adjustment	-	△12	△16	△13	△10
Total valuation and translation adjustments	-	△12	△16	△13	△10
Total net assets	-	28,257	28,767	29,053	29,625
Total liabilities and net assets	-	49,317	48,169	47,894	47,852

Summary of Consolidated Financial Statements

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(2) Consolidated Statement of Income

(Millions of yen)

	March 31,2006	March 31,2007	March 31,2008	March 31,2009	March 31,2010
Net sales	57,877	60,742	61,701	62,403	62,425
Cost of sales	18,431	20,111	20,213	20,579	20,122
Gross profit	39,446	40,630	41,488	41,824	42,302
Selling, general and administrative expenses	35,676	38,824	38,731	39,436	39,755
Operating income	3,769	1,806	2,756	2,388	2,546
Non-operating income					
Interest income	35	39	47	48	37
Dividends income	0	0	0	0	0
Rent income	153	176	217	233	236
Other	78	136	115	156	141
Total non-operating income	268	352	380	438	415
Non-operating expenses					
Interest expenses	192	223	222	201	194
Rent expenses	148	151	189	205	211
Transfer to allowance for bad debt	-	27	-	-	-
Bad debt loss	-	17	-	-	-
Other	21	18	47	44	32
Total non-operating expenses	362	439	459	452	438
Ordinary income	3,674	1,719	2,677	2,373	2,523
Extraordinary income					
Compensation received for restaurant relocation	-	20	-	-	-
Gain on sales of non-current assets	-	5	37	0	15
Gains on sales of investment securities	0	-	-	-	-
Reversal of provision for bonuses	8	25	22	6	7
Reversal of allowance for doubtful accounts	15	-	5	0	3
Gains on sales of memberships	-	-	-	-	3
Insurance income	-	-	-	-	27
Gain on insurance adjustment	-	-	-	-	6
Proceeds from compensation for eviction	-	-	-	-	22
Gain on forgiveness of penalty	-	-	9	-	-
Proceeds from compensation for eviction	-	-	15	-	-
Compensation income for expropriation	-	-	-	24	-
Proceeds from compensation for operation	-	-	30	-	-
Gain on amortization of guarantee deposit for prior periods	26	-	-	8	-
Gain on income from governmental subsidy	200	177	-	-	-
Others	0	-	-	-	-
Total extraordinary income	251	227	121	40	85
Extraordinary loss					
Loss on sales of non-current assets	8	-	0	0	0
Loss on retirement of non-current assets	107	90	125	52	37
Loss on closing of stores	227	281	265	28	111
Impairment loss	755	1,713	351	560	306
Loss on cancellation of lease contracts	-	-	-	-	0
Settlement package	1	-	-	14	2
Other	24	30	13	1	-
Total extraordinary loss	1,124	2,115	756	658	458
Income before income taxes	2,801	△168	2,043	1,756	2,151
Income taxes-current	1,668	733	1,087	1,088	1,172
Income taxes-deferred	△181	140	△36	△72	△47
Total income taxes			1,051	1,015	1,124
Net income	1,315	△1,042	991	740	1,026

Summary of Consolidated Financial Statements

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(3) Consolidated Statements of Cash Flows

(Millions of yen)

	March 31,2006	March 31,2007	March 31,2008	March 31,2009	March 31,2010
Net cash provided by (used in) operating activities					
Income before income taxes	-	-	2,043	1,756	2,151
Depreciation and other amortization	-	-	2,766	2,611	2,496
Impairment loss	-	-	351	560	306
Increase (decrease) in provision for bonuses	-	-	23	13	25
Increase (decrease) in provision for directors' retirement benefits	-	-	△19	-	-
Interest and dividends income	-	-	△47	△48	△37
Interest expenses	-	-	222	201	194
Loss (gain) on sales and retirement of property, plant and equipment	-	-	126	52	21
Loss on store closings	-	-	192	24	88
Transfer adjust expenses from construction in progress and deposits for stores in preparation	-	-	357	436	521
Decrease (increase) in notes and accounts receivable-trade	-	-	21	△59	△119
Decrease (increase) in inventories	-	-	880	△1,098	620
Increase (decrease) in notes and accounts payable-trade	-	-	230	△392	336
Increase (decrease) in accrued consumption taxes	-	-	453	△438	172
Other, net	-	-	△174	△32	74
Subtotal	-	-	7,427	3,587	6,852
Income taxes paid	-	-	△693	△1,212	△1,175
Net cash provided by (used in) operating activities	6,705	4,118	6,734	2,375	5,676
Net cash provided by (used in) investment activities					
Proceeds from withdrawal of time deposits	-	-	50	-	-
Purchase of property,plant,equipment and the increase of construction in progress	-	-	△1,626	3,292	△2,459
Expenses from the increase of lease,guarantee deposits, and deposits for stores in preparation	-	-	△340	△578	△738
Proceeds from collection of lease,guarantee deposits, and deposits for stores in preparation	-	-	216	216	166
Interest and dividends income received	-	-	15	19	16
Other, net	-	-	56	△69	△188
Net cash provided by (used in) investment activities	△5,888	△5,241	△1,629	△3,704	△3,203
Net cash provided by (used in) financing activities					
Increase in short-term loans payable	-	-	622	2,231	2,808
Decrease in short-term loans payable	-	-	△600	△2,200	△1,861
Proceeds from long-term loans payable	-	-	1,000	4,205	1,500
Repayment of long-term loans payable	-	-	△3,695	△3,791	△3,829
Repayment of lease obligations	-	-	-	-	△13
Proceeds from sales of treasury stock	-	-	78	-	-
Purchase of treasury stock	-	-	△0	△0	△0
Interest expenses paid	-	-	△220	△200	△194
Cash dividends paid	-	-	△476	△457	△457
Net cash provided by (used in) financing activities	△780	△172	△3,370	△214	△2,048
Effect of exchange rate change on cash and cash equivalents	-	-	△1	△16	7
Net increase (decrease) in cash and cash equivalents	36	△1,293	1,732	△1,559	431
Cash and cash equivalents at beginning of period	4,784	4,820	3,527	5,259	3,699
Cash and cash equivalents at end of period	4,820	3,527	5,259	3,699	4,131